
Appendix A: Project Budget

Table 1: RIPTA Safety Ambassador Pilot Budget (6-Month Period)

Category	Item Description	Back of the Envelope Calculation	Justification	Estimated Cost
Personnel	Safety Ambassadors (6)	6 staff x \$22/hr x 30 hrs/wk x 26 wks	In 2026, these earnings match the prevailing pay for support roles in the Providence metro area (Endnote 2) .	\$102,960
Services	Professional Training	Fixed-fee contract for police-led workshops	Represents the standard cost for a 40-hour de-escalation curriculum based on the DOJ COPS model (Endnote 4) .	\$25,000
Supplies	Communication & Gear	6 kits @ \$2,100 (Radios, tablets, uniforms)	Reflects market rates for fleet-grade Motorola radios and Samsung mobile tablets (Endnotes 5 & 6) .	\$12,600
Operations	Data Collection/Admin	~9.2% of total personnel costs	Essential for real-time ridership and reliability reporting required by	\$9,440

			CVS Health (Endnote 1).	
TOTAL				\$150,000

Appendix B: Documentation of Funding Source Selection

There are alternative funding sources for RIPTA that we could turn to if necessary, including additional funding from the Rhode Island State Budget and the Rhode Island Foundation. However, we believe CVS Health is a stronger fit to be a key donor to our campaign and mission because of a prime opportunity for partnership between the private and public sectors in Rhode Island. Our mission in establishing partnerships between RIPTA and private businesses in Rhode Island is to give corporations the opportunity to provide their workers the opportunity to have an affordable mode of transportation to commute to work. Creating a partnership with CVS Health will provide CVS Health employees in Rhode Island with free access to RIPTA bus services. This will be beneficial not only for CVS Health employees but also for the company overall, as workers having one less thing to worry about (in this case, commuting logistics) will be more productive at work. Therefore, multiple parties will benefit from this partnership, strengthening RIPTA as an organization dedicated to providing efficient and robust transportation.

CVS Health Corporate Social Responsibility



[About](#) [Services](#) [News](#) [Impact](#) [Quitting Tobacco](#)

Our impact in action

As part of our ambition to become America's most trusted health care company, we are committed to building a healthier, more sustainable future for our colleagues, the planet and the people and communities we serve.



Appendix C: Statement of Individual Contributions

In accordance with the assignment instructions, Group 14 confirms that all members made a roughly equal contribution to this Funding Strategy:

Ryan: Contributed by writing Appendix B and letter explaining why CVS Health is an appropriate source of funding as opposed to other sources of funding; Also participated in group meetings and coordination of delegating activities.

Nathalia: Contributed by meeting with team members outside of class to discuss the details of the assignment, drafted the opening paragraph, statement of need, and project activity.

Areeb: Project Lead, drafted the Budget Overview sections; constructed the formal Project Budget (Appendix A), including calculating estimates and sourcing endnote justifications. Partook in restructuring in the final review to ensure adherence to formatting and rubric guidelines.

Carlos: Wrote the “Anticipated Outcomes, and Organization’s Credentials sections of the assignment. While unable to meet outside of class to discuss the details of the assignment (due to personal emergency), communication outside of the meeting time was thorough in order to properly contribute to the assignment in any way that was required from me. Utilized the team’s Logic Model to properly communicate the argument for the assigned sections.

Appendix D: Artificial Intelligence (AI) Statement

This assignment has been created without the assistance of AI tools.

Endnotes

1. **CVS Health.** (2026). *Healthy 2030: 2025 Impact Report*.
<https://www.cvshealth.com/impact/healthy-2030.html>
2. **Rhode Island Department of Labor and Training.** (2025, December). *Prevailing bus driver w/CDL, bus driver w/o CDL (van drivers), and bus aide rates: Effective January 1, 2026*.
<https://dlt.ri.gov/sites/g/files/xkgbur571/files/2025-12/FINAL%20Prevailing%20Bus%20Driver%20Rate%20Schedule.pdf>
3. **Providence Streets Coalition.** (2026, January). *2025 service cuts impact report: Assessing the crisis in Rhode Island transit*.
https://pvdstreets.org/wp-content/uploads/2026/01/Service-Impacts-Report_package.pdf

4. **Community Oriented Policing Services (COPS).** (n.d.). *National de-escalation training network*. U.S. Department of Justice.
<https://copstrainingportal.org/in-person/cops-national-de-escalation-training-network/>
5. **Samsung Electronics.** (2024, May). *Samsung Galaxy tablet MSRP price list: Effective May 2024*. [Internal Price Sheet SM-T630 Series].
https://image-us.samsung.com/SamsungUS/samsungbusiness/solutions/industries/government/msrp-price-sheets/06052024/Samsung_Galaxy_Tablet_MSRP_Price_File_May_2024.pdf
6. **City of Spring Hill.** (2024). *Resolution 24-198 to approve purchase of Motorola radios for the Police Department*. [Includes municipal quote for APX 6000 series].
<https://www.springhilltn.org/DocumentCenter/View/12703/Resolution-24-198-to-approve-purchase-of-Motorola-radios-for-the-Police-Department>
7. **Shea, C.** (2025, December 17). *RIPTA once again counts on Gov. McKee to fill its budget gap*. Rhode Island Current.
<https://rhodeislandcurrent.com/2025/12/17/ripta-once-again-counts-on-gov-mckee-to-fill-its-budget-gap/>
8. **Rhode Island Public Transit Authority.** (2026). *Mission, vision, and values*.
<https://ripta.com/>